PITTSBURGH FULTON K-5

5799 Hampton St

Schoolwide Title 1 School Plan | 2023 - 2024

VISION FOR LEARNING

At Pittsburgh Fulton all students will be prepared, focused, and held accountable for their academic and social growth which will equip them with the skills they need to transition to middle school successfully.

STEERING COMMITTEE

Name	Position	Building/Group
Edward Littlehale	Principal	Fulton K-5/ PPS
Rebecca Maclean	Parent	Pittsburgh Fulton/ PTA
Christina Yancy	School Social Worker	Fulton K-5
Julie Yuiska	Teacher	Fulton PK-5
Amanda DiGregorio	Teacher	Fulton PK-5
Kevin Bivins	District Level Leaders	PPS Central Administration
Meredith Knight	Community Member	Pittsburgh Fulton PTA
Laura Mullen	Parent	Pittsburgh Fulton PTA
Michelle Monahan	Teacher	Fulton PK-5

ESTABLISHED PRIORITIES

Priority Statement	Outcome Category
IF all educators, students, stakeholders, and community members increase their skills by asking questions THEN everyone should be serviced more efficiently and students will grow academically.	Parent and family engagement
	English Language Arts
	Mathematics
IF teachers are able to identify and address individual student learning needs through differentiation with a focus on strengthening foundational skills while teaching grade-level content THEN students will be provided with more opportunities to engage in scaffolded instruction while receiving targeted support to improve	English Language Arts
	Mathematics Social emotional learning
IF teachers are able to identify and address individual student learning needs through differentiation with a focus on Science of Reading strategies THEN students will be provided with more opportunities to grow their skills in reading nonsense words.	Early Literacy English

Priority Statement	Outcome
Phoney Statement	Category
	Language
	Arts
	English
	Language
	Arts
IF all educators, students, stakeholders, and community members increase their skills by asking questions about their needs	Community
THEN specific organizations in the community can partner and support Fulton School.	Engagement
	Regular
	Attendance

ACTION PLAN AND STEPS

Evidence-based Strategy

Develop awareness of the segments of sound in speech and how they link to letters. Suggested Action Steps: 1. Ensure effective instruction is occurring and segments of sound in speech and how they link to letters is taught in alignment with the core resource. 2. Utilize data to inform instruction. Professional learning around data analysis may be needed. 3. Provide small group instruction for students in need of additional practice and explicit instruction. If students are not responding to the small group instruction, a more intensive intervention may be effective.

Measurable Goals

Goal Nickname	Measurable Goal Statement (Smart Goal)
Dibels NWF and ORF - EOY	By the end of the year or Dibels Spring Assessment, 70% of Kindergarten - Fifth-grade students will meet the benchmark for Nonsense word fluency and oral reading fluency.
2nd - 5th - Grade Dibels ORF	By the Dibels Spring Oral reading fluency Assessment 75% of the second-grade through fifth-grade students will meet the benchmark score.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Administrator all K-2 Dibels Assessments in the Fall, Winter, and Spring. Review Dibels data and plan small-group, individual, and whole-class relevant instruction based on the Dibels outcomes for individual students.	2023-08-28 - 2024-06-14	Ms. Julie Yuiska - 1st- grade ITL, Ms. Mandy Konopka 2nd Grade ELA teacher	Dibels Assessment, New Open Court Curriculum, Literacy Academic Coach, District professional learning for Literacy K- 5 teachers on Open Court and Science of Reading
School-wide adoption of Phonic Screener for K-2 students who score Basic or Below Basic on the Dibels letter identification, Nonsense word fluency, and Oral reading fluency.	2023-08-28 - 2023-12-22	Ms. Julie Yuiska, 1st grade/ ITL, and Ms. Amanda Konopka 2nd grade ELA/ Leadership Team	Dibels Assessment, New Open Court Curriculum, Literacy Academic Coach, District professional learning for Literacy K- 5 teachers on Open Court and Science of Reading
Aligning K-2 students' HOSTS reading intervention to the students needs to be determined by Dibels and the Phonics Screener.	2023-08-28 - 2023-12-21	Ms. Julie Yuiska, 1st- grade, and ITL, and Ms. Mandy Konopka, 2nd- grade and Leadership	Master school-wide HOSTS schedule identifying student needs and aligned program to needs.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
		Team member	
Identify the correct students in grades K-2 for Multi- Tiered Systems of Support with reading instruction.	2023-08-28 - 2023-12-21	MTSS Team, Ms. Julie Yuiska, 1st-grade/ ITL, and Ms. Mandy Konopka 2nd-grade ELA teacher and Leadership Team members.	Dibels and Phonics screener data, teacher input, MTSS Referral Form

Anticipated Outcome

An increase of K-2 students meeting Dibels benchmarks in the Winter and Spring of 2024 on NWF and ORF.

Monitoring/Evaluation

Quarterly grades, teacher input, Assessment results, Intervention, and MTSS teacher notes

Evidence-based Strategy

Teach students to decode words, analyze word parts, and write and recognize words. Suggested Action Steps: 1. Ensure effective instruction is occurring and students are decoding words, analyzing word parts, and write and recognize words is taught in alignment with the core resource. 2. Utilize data to inform instruction. Professional learning around data analysis may be needed. 3. Provide small group instruction for students in need of additional practice and explicit instruction. If students are not responding to the small group instruction, a more intensive intervention may be effective.

Measurable Goals

Goal Nickname	Measurable Goal Statement (Smart Goal)
ELA - weekly and unit assessments - Smart Goal	75% of Fulton students in grades 3-5 will score at least 75% accuracy on the Open Court weekly and unit assessments.
ELA Performance	Based on data from the 2022-23 ELA PSSA 44% of Grade 3 students demonstrated on-track performance.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Focus the oral reading fluency with the students that are in 4th grade during the school year 2023-2024. As 3rd graders, a very small percentage of these students scored proficient on the 2023 ELA PSSA. Increase the amount of progress monitoring touchpoints, 1-minute reading passages, and reading instruction around increasing reading fluency rate and accuracy.	2023-08-21 - 2024-06-14	Mr. Koponoka 2nd grade ELA, Ms. Daniela McKain 3rd grade ELA, and Ms. Renee Hart 4th grade ELA.	1-minute reading prompts, Dibels progress monitoring probes, and Open Court fluency connection professional learning
Students and teachers of grades 3rd-5th review Open Court selection tests and track data according to PA Core Standards met and PA Core Standards and Eligible Content that still needs practice.	2023-08-28 - 2024-06-14	Leadership Team, Ms. Daniela McKain 3rd ELA teacher, Ms. Renee	Weekly Assessment Charting Spreadsheet, Open Court selection tests, Scope & Sequence of PA Core Standard and Eligible Content taught, additional assignments in each category for

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
		Hart 4th ELA, and Mr. Jay Jaworski	student practice.
Utilization of services available to the 4th grade ELA students in the 2023-2024 school year. We have a contracted service through 3Rs Educational Services. This is a way we utilized ESSERs funds at Fulton. A retired PPS teacher works with students 1:1 to reinforce the content and assignments/ activities determined by ELA teachers.	2023-10-02 - 2024-05-24	Ms. Julie Yuiska, ESSERs point person, and Ms. Rhonda Rector, 3Rs Educational Services, CEO	Individualized student ELA data that is aligned to PA Core Standards and Eligible Content to determine the needlest students for 1:1 interventions. ELA teacher generated individualized assignments/ activities for Rhonda to implement with the students identified.
Personalized student invitations to attend the Fulton Before-school tutoring program. Students will be identified using mostly teacher input and ELA individualized student data.	2023-10-02 - 2024-05-24	Ms. Julie Yuiska, ESSERs point person, School Secretary, or Payroll Clerk	Before-school tutoring program application, individualized student data for tutoring teachers, additional activities/ assignments for facilitating teachers

Anticipated Outcome

Increase the ELA proficient percentage of the students in 4th grade during the 2023-2024 school year on the 2024 ELA PSSA.

Monitoring/Evaluation

Beginning of the year, middle of the year, and End of the year ELA CDT and Open Selection and Unit Assessments.

Evidence-based Strategy

Hold formal conferences to promote a relationship-based approach to addressing academic or disciplinary issues with students and parents. Proactively seek out and elevate the voices and perspectives of students and families. Utilize this information and apply fair process (engagement, explanation & expectation clarity) consistently in decision making. Collaboratively develop shared agreements, which are consistently modeled by adults and students and woven into daily routines and practices.

Measurable Goals

Goal Nickname	Measurable Goal Statement (Smart Goal)
Increase parent and staff involvement in learning	We will use the PPS Parent Survey questions to monitor the amount and type of events parents/ guardians are attending at Pittsburgh Fulton. Choices will be Parent/ Teacher Conferences (for meetings with your child's teacher), School Events, Volunteer Opportunities, Parent/ Teacher Organization, Parent School Community Council, Academic Matters, and Discipline Issues,
Increase Community Partners	Pittsburgh Fulton Staff will attend the Highland Park Community group meeting once a month at a 100% attendance percentage from August 2023 through June 2024. During Q3 and Q4 we will attend a second community group meeting monthly.

Action Step	Anticipated	Lead Person/Position	Materials/Resources/Supports Needed
	Start/Completion		

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
An executive board member from the Wildcat Parent/ Teacher Association (PTA) asked to start the PTA meeting off with an open Question & Answering period instead of positioning the Q & A at the end of the meeting.	2023-09-19 - 2024-05-21	Mr. Ed Littlehale, Principal, and Ms. Abby Pekelnicky, Art teacher and Family & Community Coordinator.	Parent School Community Committee agenda, Parent/ Teacher Association agenda, and staff to respond to questions.
Attend community group monthly meetings such as the Highland Park Community Group to increase partnerships between Fulton School and community-based groups.	2023-08-28 - 2024-06-30	All Fulton staff will rotate and take turns attending the community-based organizations Fulton decides to partner with.	Staff participation, community-based organizations, and their meeting schedules for the 2023-2024 school year.
Increase the staff attendance and the assignments and activities at the Fulton Reading and Math nights.	2023-10-17 - 2023-11-21	Fulton reading and math teachers	Open Court and Go Math parent resources
Include parents in more formal academic conferences throughout the year in addition to the district's parent conferences.	2023-09-04 - 2024-04-01	Ed Littlehale, Christine Yancy, Una Davoren, Jennifer Metikosh, Julie Yuiska, and Mandy Konopka	CDTs from the beginning of the year, middle of the year, and end of the year. Any graded work from the grading quarter that was finished before the scheduled additional conferences.
Utilize the School Culture Resource Hub via Sharepoint for increasing parent and staff	-	Leadership and School Culture Teams	School Culture Resources Hub, and Panorama Playbook

engagement around learning/ academic topics.

Anticipated Outcome

An increase in participation at community and school-based events that are specifically focusing on academics.

Monitoring/Evaluation

Parent School Community Council and Parent/ Teacher Association meeting attendance. Additional formal conferences with parents focusing on most current CDT results and quarter-graded work.

Evidence-based Strategy

Require student accountable talk to justify or define solutions and encourage communication of viable arguments regarding an elected method of solving a problem. Create and implement interactive journals and/or notebooks to make note-taking interactive and more engaging during the presentation of new content.

Measurable Goals

Goal Nickname	Measurable Goal Statement (Smart Goal)
Utterance tracking	Students formulate many content-related questions, initiate topics, challenge one another's thinking, and make
system	unsolicited contributions each utterance will be recorded and a tracking system will be established school-
	wide. Asking questions is a school-wide instructional focus. In math, we will track when students assess and
	advance learning by asking high-level questions. The teacher will track students' questions using the Dojo tick

Goal	Nickn	ame
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Measurable Goal Statement (Smart Goal)

system or something similar.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Fulton math staff will create an utterance tracking system to calculate the amount of student-generated questions during math instruction.	2023-08-28 - 2024-06-14	Fulton Math Staff	Dojo tracking system or some kind of tracking system that is friendly to collecting the amount of student-generated questions.
Fulton math teachers will study and learn about the traditional ELA Depth of Knowledge questions. This will include the DOK stem target introducing the level of questioning.	2023-08-28 - 2024-06-14	Fulton Math Staff	Depth of Knowledge targets introducing levels of questioning
Fulton staff will monitor students in grades 2 - 5 using the Panorama Student Survey and focusing on the emotion regulation topic. Discussions will be held during SEL HOSTs day through the 20-24 school year. Progress monitoring will be accomplished through the Panorama Student Survey.	2023-10-02 - 2024-05-01	Ms. Julie Yuiska	Panorama playbook, rethink ed, and PPS created SEL curriculum
Monitor regular attendance quarterly at grade levels and homeroom views. Conduct meetings as needed when students go below the 80% threshold quarterly. Create Truancy Prevention Plans and focus them monthly for incentivizing TPP that met the goals.	2023-10-02 - 2024-06-03	Ms. Yancy and Mr. Littlehale	Power Bi regular attendance reports, Truancy Prevention plans, incentivizing students who are improving and meeting

Action Step	Action Stop	Anticipated	Lead	Materials/Resources/Supports
	Start/Completion	Person/Position	Needed	
				the acceptable threshold.

Anticipated Outcome

Students will ask more questions to clarify their learning and to identify troublesome areas for their teachers. Staff will initiate questions that will cause students to think more about the math content.

Monitoring/Evaluation

Utterance tracking sheet, DOK target displayed as learning artifact on the classroom wall, and DOK question starter cheat sheet.

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
By the end of the year or Dibels Spring Assessment, 70% of Kindergarten - Fifth-grade	Develop	Administrator all	08/28/2023
students will meet the benchmark for Nonsense word fluency and oral reading fluency.	awareness	K-2 Dibels	-
(Dibels NWF and ORF - EOY)	of the	Assessments in	06/14/2024
Dutha Dibata Carina Oral condition (Language Assessment 75% of the consequence of the condition of	segments	the Fall, Winter,	
By the Dibels Spring Oral reading fluency Assessment 75% of the second-grade through	of sound in	and Spring.	
fifth-grade students will meet the benchmark score. (2nd - 5th - Grade Dibels ORF)	speech and	Review Dibels	
	how they	data and plan	
	link to	small-group,	
	letters.	individual, and	
	Suggested	whole-class	
	Action	relevant	
	Steps: 1.	instruction based	
	Ensure	on the Dibels	
	effective	outcomes for	
	instruction	individual	
	is occurring	students.	
	and		
	segments		
	of sound in		
	speech and		
	how they		
	link to		

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
	letters is		
	taught in		
	alignment		
	with the		
	core		
	resource. 2.		
	Utilize data		
	to inform		
	instruction.		
	Professional		
	learning		
	around data		
	analysis		
	may be		
	needed. 3.		
	Provide		
	small group		
	instruction		
	for students		
	in need of		
	additional		
	practice		
	and explicit		
	instruction.		
	If students		

are not

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
		Development Step	
	responding		
	to the small		
	group		
	instruction,		
	a more		
	intensive		
	intervention		
	may be		
	effective.		

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
By the end of the year or Dibels Spring Assessment, 70% of Kindergarten - Fifth-grade	Develop	School-wide	08/28/2023
students will meet the benchmark for Nonsense word fluency and oral reading fluency.	awareness	adoption of	-
(Dibels NWF and ORF - EOY)	of the	Phonic Screener	12/22/2023
By the Dibels Spring Oral reading fluency Assessment 75% of the second-grade through fifth-grade students will meet the benchmark score. (2nd - 5th - Grade Dibels ORF)	segments of sound in speech and how they link to letters. Suggested Action Steps: 1. Ensure effective	for K-2 students who score Basic or Below Basic on the Dibels letter identification, Nonsense word fluency, and Oral reading fluency.	
	instruction		
	is occurring		
	and		
	segments		
	of sound in		
	speech and		
	how they		
	link to		

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
	letters is		
	taught in		
	alignment		
	with the		
	core		
	resource. 2.		
	Utilize data		
	to inform		
	instruction.		
	Professional		
	learning		
	around data		
	analysis		
	may be		
	needed. 3.		
	Provide		
	small group		
	instruction		
	for students		
	in need of		
	additional		
	practice		
	and explicit		
	instruction.		
	If students		
	5.5.45.115		

are not

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
	responding		
	to the small		
	group		
	instruction,		
	a more		
	intensive		
	intervention		
	may be		
	effective.		

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
75% of Fulton students in grades 3-5 will score at least 75% accuracy on the Open Court	Teach	Focus the oral	08/21/2023
weekly and unit assessments. (ELA - weekly and unit assessments - Smart Goal)	students to	reading fluency	-
Based on data from the 2022-23 ELA PSSA 44% of Grade 3 students demonstrated ontrack performance. (ELA Performance)	decode words, analyze word parts, and write and recognize	with the students that are in 4th grade during the school year 2023- 2024. As 3rd graders, a very small percentage	06/14/2024
	words. Suggested	of these students scored proficient	
	Action	on the 2023 ELA	
	Steps: 1.	PSSA. Increase	
	Ensure	the amount of	
	effective	progress	
	instruction	monitoring	
	is occurring	touchpoints, 1-	
	and	minute reading	
	students	passages, and	
	are	reading	
	decoding	instruction around	
	words,	increasing reading	

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
	analyzing	fluency rate and	
	word parts,	accuracy.	
	and write		
	and		
	recognize		
	words is		
	taught in		
	alignment		
	with the		
	core		
	resource. 2.		
	Utilize data		
	to inform		
	instruction.		
	Professional		
	learning		
	around data		
	analysis		
	may be		
	needed. 3.		
	Provide		
	small group		
	instruction		
	for students		
	in need of		
	additional		

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
	practice		
	and explicit		
	instruction.		
	If students		
	are not		
	responding		
	to the small		
	group		
	instruction,		
	a more		
	intensive		
	intervention		
	may be		
	effective.		

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
Students formulate many content-related questions, initiate topics, challenge one another's thinking, and make unsolicited contributions each utterance will be recorded and a tracking system will be established school-wide. Asking questions is a school-wide instructional focus. In math, we will track when students assess and advance learning by asking high-level questions. The teacher will track students' questions using the Dojo tick system or something similar. (Utterance tracking system)	Require student accountable talk to justify or define solutions and encourage communication of viable arguments regarding an elected method of solving a problem. Create and implement interactive journals and/or notebooks to make note- taking	Fulton math staff will create an utterance tracking system to calculate the amount of student-generated questions during math instruction.	08/28/2023 - 06/14/2024

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
	interactive and		
	more engaging		
	during the		
	presentation of		
	new content.		

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
Students formulate many content-related questions, initiate topics, challenge one another's thinking, and make unsolicited contributions each utterance will be recorded and a tracking system will be established school-wide. Asking questions is a school-wide instructional focus. In math, we will track when students assess and advance learning by asking high-level questions. The teacher will track students' questions using the Dojo tick system or something similar. (Utterance tracking system)	Require student accountable talk to justify or define solutions and encourage communication of viable arguments regarding an elected method of solving a problem. Create and implement interactive journals and/or notebooks to make note- taking	Fulton math teachers will study and learn about the traditional ELA Depth of Knowledge questions. This will include the DOK stem target introducing the level of questioning.	08/28/2023 - 06/14/2024

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
	interactive and		
	more engaging		
	during the		
	presentation of		
	new content.		

APPROVALS & SIGNATURES

Assurance of Quality and Accountability

Assurance of Quality and Accountability

The Building Administrator, Superintendent/Chief Executive Officer and President of the School Board will affirm the following statements.

We affirm that our school has developed a School Improvement Plan based upon a thorough review of the essential practices to advance educational programs and processes and improve student achievement.

We affirm that the action plans that we will be implementing address our specific school needs, include strategies that provide educational opportunities and instructional strategies for all students and each of the student groups, increases the amount and quality of learning time, and provides equity in the curriculum which may include programs, activities, and courses necessary to provide a well-rounded education. These plans address the needs of all children in the school, but particularly the needs of those at risk of not meeting the challenging State academic standards.

We, the undersigned, hereby certify that the school level plan has been duly reviewed by the Building Administrator, Superintendent of Schools and formally approved by the district's Board of Education, per guidelines required by the Pennsylvania Department of Education.

We hereby affirm and assure that the school level plan:

- Addresses all the **required components** prescribed by the Pennsylvania Department of Education
- Meets **ESSA requirements**
- Reflects evidence-based strategies that meet the three highest levels of evidence outlined in ESSA
- Has a high probability of improving student achievement
- Has sufficient **LEA leadership and support to ensure successful implementation**

With this Assurance of Quality & Accountability, we, therefore, request the Pennsylvania Department of Education grant formal approval to implement this school level plan.

Signature (Entered Electronically and must have access to web application).
Chief School Administrator
School Improvement Facilitator Signature
Building Principal Signature

ADDENDUM A: BACKGROUND INFORMATION TO INFORM PLAN

Strengths

Based on the PSSA data from the 2021-22 school year two PSSA's were administered fall and spring. The following increases are between the two assessments. In third grade ELA increased 19.04% . Third grade 19.06% in math. Fourth grade increased 3.92% in ELA and 16.78% in math. Firth grade ELA 33.18% and math 5.85% in math.

Based on the 2023 spring Panarama survey, Fulton students scored above the district average in five of the seven areas.

PSSA ELA scores improved from Fall to Spring administration: 3rd grade +19%, 4th grade +4% and 5th grade +33%

PSSA Math scores improved from Fall to Spring administration: 3rd grade +19%, 4th grade +17% and 5th grade +6%

3rd grade ELA CDT +13% proficient or above from BOY to EOY

Build leadership capacity and empower staff in the development and successful implementation of initiatives that better serve students, staff, and the school.

On the 2023 Panorama in the tested area Challenging Feeling

Challenges

Based on data from the 2022-23 ELA PSSA 44% of Grade 3 students demonstrated on-track performance.

K-1 Dibels nonsense words MOY 2022-2023 was at 53%. This is a low indication of proficient readers in K and 1.

Fulton students in grades 3-5 overall content areas CDT Standard Error Measurement improved by 2+ was 29.3%.

82.4% of 3rd graders were Below Basic on the end of the year Math CDT.

2nd-grade MOY Dibels Reading oral fluency, 49% of students are at or above benchmark.

K-1 MOY Dibels Nonsense word fluency- 53% of students are at or above benchmark.

In the tested area Challenging Feeling Fulton students increased from 47% to 51% for a 4% increase. This also is 3% higher than the district average.

84.4% of the students who are economically disadvantaged scored below basic on the 2023 Spring CDT Assessment Math.

Strengths

Fulton students increased from 47% to 51% for a 4% increase. This also is 3% higher than the district average.

The fourth-grade students had an average test completion rate of 98% across all three administration points on the 4th grade Science CDT.

On the Spring CDT Literature the students with an IEP improved by 1+ and 2+ Standard Error of Measurement is 82.6%.

The 2022-2023 school year 5th-grade students completed 100% of the Career-ready Naviance tasks.

Identify and address individual student learning needs

4th grade ELA CDT +5% proficient or above from BOY to EOY

5th grade ELA CDT +2% proficient or above from BOY to EOY

3rd grade Math CDT percentage increase of proficient or above students is an increase of 14%.

4th grade Math CDT percentage increase of proficient or above students is an increase of 11%.

5th grade Math CDT percentage increase of proficient or above students is an increase of 9%.

70% of the students economically disadvantaged improved 1+ and

Challenges

45.7% of Fulton's Black students on the Spring CDT Literature Assessment scored in the green or above middle green range.

On the 2023 Panorama in the tested area Positive Feeling Fulton students decrease the percentage of favorable responses by 3%. We went from 70% in Spring 2022 to 67% in Spring 2023. This is one below the district average.

Partner with local businesses, community organizations, and other agencies to meet the needs of the school.

Implement evidence-based strategies to engage families to support learning.

The fourth-grade students improved by 16.7% 2+ Standard Error of Measurement on the Science CDT in the Spring.

91.3% of the students with an IEP scored below basic on the Spring Math CDT $\,$

Based on the Science PSSA data from the 2021-22 sy 67.5% students were proficient,

34% Proficient or above in 3rd grade ELA EOY CDT

47% Proficient or above in 4th grade ELA EOY CDT

73.8% of 4th graders were Below Basic on the end of the year

Strengths

2+ Standard Error of Measurement on the Spring Literature CDT.

Use a variety of assessments (including diagnostic, formative, and summative) to monitor student learning and adjust programs and instructional practices

85.4% of the Black students improved 1+ and 2+ Standard Error of Measurement on the Spring Math CDT.

On the 4th grade Spring 2023 PSSA Science 82% of the 4th grade students scored proficient or advanced.

All Teaching & Learning Conditions topics (8) surveyed at Fulton have greater favorable percentages than the district averages in all 8 topics.

Challenges

Math CDT.

84.1% of 5th graders were Below Basic on the end of the year Math CDT.

67% of first-grade students were below basic on the District Math beginning-of-year assessment.

The regular attendance rate for the 22-23 school year is 70.6%.

Most Notable Observations/Patterns

Challenges Discussion Point Priority for Planning

Based on data from the 2022-23 ELA PSSA 44% of Grade 3 students demonstrated on-track performance.	Due to Covid 19 impacting the education of young children our current 3rd graders spend their 1st-grade year in a remote situation, and 2nd grade in a hybrid and remote learning environment and this affects our 3rd graders becoming proficient readers.	✓
K-1 Dibels nonsense words MOY 2022-2023 was at 53%. This is a low indication of proficient readers in K and 1.	Due to our current kindergarten and first-grade students wearing masks and being in and out of virtual and in-person school their phonemic awareness was effected in a negative manner.	✓
Fulton students in grades 3-5 overall content areas CDT Standard Error Measurement improved by 2+ was 29.3%.	This was a power bi data warehouse report and this is the result of the Spring All Content Area SEM 2+ percentage of students.	
Implement evidence-based strategies to engage families to support learning.	Review strategies to engage families in events or activities focusing how to support the learning taking place in the classrooms. Increase the rigor and attendance at Math and Reading Nights.	✓
Partner with local businesses, community organizations, and other agencies to meet the needs of the school.	Attend the Highland Park Community Group meetings and increase partnerships with them and other agencies in the community.	✓
2nd-grade MOY Dibels Reading oral fluency, 49% of students are at or above benchmark.	Low percentage for MOY. Makes it difficult to meet EOY.	
91.3% of the students with an IEP	Grade level test	

Challenges	Discussion Point	Priority for Planning
scored below basic on the Spring Math CDT		
The regular attendance rate for the 22-23 school year is 70.6%.	This is an increase from 21-22 school year, but not as high of a percentage as it was before Covid 19.	

ADDENDUM B: ACTION PLAN

Action Plan: Develop awareness of the segments of sound in speech and how they link to letters. Suggested Action Steps: 1. Ensure effective instruction is occurring and segments of sound in speech and how they link to letters is taught in alignment with the core resource. 2. Utilize data to inform instruction. Professional learning around data analysis may be needed. 3. Provide small group instruction for students in need of additional practice and explicit instruction. If students are not responding to the small group instruction, a more intensive intervention may be effective.

Action Steps	Anticipated Start/Completion Date	
Administrator all K-2 Dibels Assessments in the Fall, Winter, and Spring. Review Dibels data and plan small-group, individual, and whole-class relevant instruction based on the Dibels outcomes for individual students.	08/28/2023 - 06/14/2024	
Monitoring/Evaluation	Anticipated Output	
Quarterly grades, teacher input, Assessment results, Intervention, and MTSS teacher notes	An increase of K-2 students meeting Dibels benchmarks in the Winter and S of 2024 on NWF and ORF.	Spring
Material/Resources/Supports Needed		PD Step
Dibels Assessment, New Open Court Curriculum, Litera	cy Academic Coach, District professional learning for Literacy K-5 teachers	yes

Action Steps	Anticipated Start/Completion Date	
School-wide adoption of Phonic Screener for K-2	08/28/2023 - 12/22/2023	
students who score Basic or Below Basic on the		
Dibels letter identification, Nonsense word fluency,		
and Oral reading fluency.		
Monitoring/Evaluation	Anticipated Output	
Quarterly grades, teacher input, Assessment results,	An increase of K-2 students meeting Dibels benchmarks in the Winter and	Spring
Intervention, and MTSS teacher notes	of 2024 on NWF and ORF.	
Material/Resources/Supports Needed		PD
Material/Resources/Supports Recueu		Step
Dibels Assessment, New Open Court Curriculum, Litera	acy Academic Coach, District professional learning for Literacy K-5 teachers	yes

Action Steps	Anticipated Start/Completion Date	
Aligning K-2 students' HOSTS reading intervention to the students needs to be determined by Dibels and the Phonics Screener.	08/28/2023 - 12/21/2023	
Monitoring/Evaluation	Anticipated Output	
Quarterly grades, teacher input, Assessment results,	An increase of K-2 students meeting Dibels benchmarks in the	ne Winter and Spring
Intervention, and MTSS teacher notes	of 2024 on NWF and ORF.	
Material/Resources/Supports Needed		PD Step

Action Steps	Anticipated Start/Completion Date	
Identify the correct students in grades K-2 for Multi-	08/28/2023 - 12/21/2023	
Tiered Systems of Support with reading instruction.		
Monitoring/Evaluation	Anticipated Output	
Quarterly grades, teacher input, Assessment results,	An increase of K-2 students meeting Dibels benchmarks in the W	inter and Spring
Intervention, and MTSS teacher notes	of 2024 on NWF and ORF.	
Material/Resources/Supports Needed		PD Step
Dibels and Phonics screener data, teacher input, MTSS	Referral Form	no

Action Plan: Teach students to decode words, analyze word parts, and write and recognize words. Suggested Action Steps: 1. Ensure effective instruction is occurring and students are decoding words, analyzing word parts, and write and recognize words is taught in alignment with the core resource. 2. Utilize data to inform instruction. Professional learning around data analysis may be needed. 3. Provide small group instruction for students in need of additional practice and explicit instruction. If students are not responding to the small group instruction, a more intensive intervention may be effective.

Action Steps	Anticipated Start/Completion Date
Focus the oral reading fluency with the students that	08/21/2023 - 06/14/2024
are in 4th grade during the school year 2023-2024. As	
3rd graders, a very small percentage of these students	
scored proficient on the 2023 ELA PSSA. Increase the	
amount of progress monitoring touchpoints, 1-minute	
reading passages, and reading instruction around	
increasing reading fluency rate and accuracy.	
Monitoring/Evaluation	Anticipated Output
Beginning of the year, middle of the year, and End of	Increase the ELA proficient percentage of the students in 4th grade during the
the year ELA CDT and Open Selection and Unit	2023-2024 school year on the 2024 ELA PSSA.
Assessments.	
Material/Resources/Supports Needed	PD Step

yes

1-minute reading prompts, Dibels progress monitoring probes, and Open Court fluency connection professional learning

Action Steps	Anticipated Start/Completion Date	
Students and teachers of grades 3rd- 5th review Open	08/28/2023 - 06/14/2024	
Court selection tests and track data according to PA		
Core Standards met and PA Core Standards and		
Eligible Content that still needs practice.		
Monitoring/Evaluation	Anticipated Output	
Beginning of the year, middle of the year, and End of	Increase the ELA proficient percentage of the students in 4th grade during th	ie
the year ELA CDT and Open Selection and Unit	2023-2024 school year on the 2024 ELA PSSA.	
Assessments.		
Material/Resources/Supports Needed		PD
Material/Resources/Supports Needed		Step
Weekly Assessment Charting Spreadsheet, Open Court	selection tests, Scope & Sequence of PA Core Standard and Eligible Content	no
taught, additional assignments in each category for stud	lent practice.	

Action Steps	Anticipated Start/Completion Date	
Utilization of services available to the 4th grade ELA students in the 2023-2024 school year. We have a contracted service through 3Rs Educational Services. This is a way we utilized ESSERs funds at Fulton. A retired PPS teacher works with students 1:1 to reinforce the content and assignments/ activities determined by ELA teachers.	10/02/2023 - 05/24/2024	
Monitoring/Evaluation	Anticipated Output	
Beginning of the year, middle of the year, and End of the year ELA CDT and Open Selection and Unit Assessments.	Increase the ELA proficient percentage of the students in 4th grade during th 2023-2024 school year on the 2024 ELA PSSA.	е
Material/Resources/Supports Needed		PD Step
_	ore Standards and Eligible Content to determine the neediest students for 1:1 signments/ activities for Rhonda to implement with the students identified.	no

ction Steps	Anticipated Start/Completion Date	
ersonalized student invitations to attend the Fulton efore-school tutoring program. Students will be dentified using mostly teacher input and ELA addividualized student data.	10/02/2023 - 05/24/2024	
Ionitoring/Evaluation	Anticipated Output	
eginning of the year, middle of the year, and End of ne year ELA CDT and Open Selection and Unit ssessments.	Increase the ELA proficient percentage of the students in 4th grade during 2023-2024 school year on the 2024 ELA PSSA.	the
laterial/Resources/Supports Needed		PD Step
efore-school tutoring program application, individuali	zed student data for tutoring teachers, additional activities/ assignments for	no

Action Plan: Hold formal conferences to promote a relationship-based approach to addressing academic or disciplinary issues with students and parents. Proactively seek out and elevate the voices and perspectives of students and families. Utilize this information and apply fair process (engagement, explanation & expectation clarity) consistently in decision making. Collaboratively develop shared agreements, which are consistently modeled by adults and students and woven into daily routines and practices.

Action Steps	Anticipated Start/Completion Date	
An executive board member from the Wildcat Parent/ Teacher Association (PTA) asked to start the PTA meeting off with an open Question & Answering period instead of positioning the Q & A at the end of the meeting.	09/19/2023 - 05/21/2024	
Monitoring/Evaluation	Anticipated Output	
Parent School Community Council and Parent/ Teacher Association meeting attendance. Additional formal conferences with parents focusing on most current CDT results and quarter-graded work.	An increase in participation at community and school-based events specifically focusing on academics.	that are
Material/Resources/Supports Needed		PD Step
Parent School Community Committee agenda Parent/	Feacher Association agenda, and staff to respond to questions.	no

Action Steps	Anticipated Start/Completion Date	
Attend community group monthly meetings such as	08/28/2023 - 06/30/2024	
the Highland Park Community Group to increase		
partnerships between Fulton School and community-		
based groups.		
Monitoring/Evaluation	Anticipated Output	
Parent School Community Council and Parent/	An increase in participation at community and school-based ever	nts that are
Teacher Association meeting attendance. Additional	specifically focusing on academics.	
formal conferences with parents focusing on most		
current CDT results and quarter-graded work.		
Material/Resources/Supports Needed		PD Step
Staff participation, community-based organizations, and	d their meeting schedules for the 2023-2024 school year.	no

Action Steps	Anticipated Start/Completion Date
Increase the staff attendance and the assignments and activities at the Fulton Reading and Math nights.	10/17/2023 - 11/21/2023
Monitoring/Evaluation	Anticipated Output
Parent School Community Council and Parent/ Teacher Association meeting attendance. Additional formal conferences with parents focusing on most current CDT results and quarter-graded work.	An increase in participation at community and school-based events that are specifically focusing on academics.
Material/Resources/Supports Needed	PD Step

Action Steps	Anticipated Start/Completion Date	
Include parents in more formal academic conferences throughout the year in addition to the district's parent conferences.	09/04/2023 - 04/01/2024	
Monitoring/Evaluation	Anticipated Output	
Parent School Community Council and Parent/ Teacher Association meeting attendance. Additional formal conferences with parents focusing on most current CDT results and quarter-graded work.	An increase in participation at community and school-based events that are specifically focusing on academics.	
Material/Resources/Supports Needed		PD Step
CDTs from the beginning of the year, middle of the year finished before the scheduled additional conferences.	r, and end of the year. Any graded work from the grading quarter that was	no

Action Steps	Anticipated Start/Completion Date
Utilize the School Culture Resource Hub via Sharepoint for increasing parent and staff engagement around learning/ academic topics.	01/01/0001 - 01/01/0001
Monitoring/Evaluation	Anticipated Output
Parent School Community Council and Parent/ Teacher Association meeting attendance. Additional formal conferences with parents focusing on most current CDT results and quarter-graded work.	An increase in participation at community and school-based events that are specifically focusing on academics.
Material/Resources/Supports Needed	PD Step
School Culture Resources Hub, and Panorama Playbook	no

Action Plan: Require student accountable talk to justify or define solutions and encourage communication of viable arguments regarding an elected method of solving a problem. Create and implement interactive journals and/or notebooks to make note-taking interactive and more engaging during the presentation of new content.

Action Steps	Anticipated Start/Completion Date	
Fulton math staff will create an utterance tracking system to calculate the amount of student-generated questions during math instruction.	08/28/2023 - 06/14/2024	
Monitoring/Evaluation	Anticipated Output	
Utterance tracking sheet, DOK target displayed as	Students will ask more questions to clarify their learning and to identify	
learning artifact on the classroom wall, and DOK	troublesome areas for their teachers. Staff will initiate questions that wil	l cause
question starter cheat sheet.	students to think more about the math content.	
Material/Resources/Supports Needed		PD Step
	that is friendly to collecting the amount of student-generated questions.	yes

Action Steps	Anticipated Start/Completion Date
Fulton math teachers will study and learn about the	08/28/2023 - 06/14/2024
traditional ELA Depth of Knowledge questions. This	
will include the DOK stem target introducing the level	
of questioning.	
Monitoring/Evaluation	Anticipated Output
Utterance tracking sheet, DOK target displayed as	Students will ask more questions to clarify their learning and to identify
learning artifact on the classroom wall, and DOK	troublesome areas for their teachers. Staff will initiate questions that will caus
question starter cheat sheet.	students to think more about the math content.
Material/Resources/Supports Needed	PD Step
Depth of Knowledge targets introducing levels of quest	tioning yes

Action	Steps

Anticipated Start/Completion Date

Fulton staff will monitor students in grades 2 - 5 using the Panorama Student Survey and focusing on the emotion regulation topic. Discussions will be held during SEL HOSTs day through the 20-24 school year. Progress monitoring will be accomplished through the Panorama Student Survey.

10/02/2023 - 05/01/2024

Monitoring/Evaluation

Anticipated Output

Utterance tracking sheet, DOK target displayed as learning artifact on the classroom wall, and DOK question starter cheat sheet.

Students will ask more questions to clarify their learning and to identify troublesome areas for their teachers. Staff will initiate questions that will cause students to think more about the math content.

Material/Resources/Supports Needed

PD Step

Panorama playbook, rethink ed, and PPS created SEL curriculum

no

Action Steps	Anticipated Start/Completion Date	
Monitor regular attendance quarterly at grade levels	10/02/2023 - 06/03/2024	
and homeroom views. Conduct meetings as needed		
when students go below the 80% threshold quarterly.		
Create Truancy Prevention Plans and focus them		
monthly for incentivizing TPP that met the goals.		
Monitoring/Evaluation	Anticipated Output	
Utterance tracking sheet, DOK target displayed as	Students will ask more questions to clarify their learning and to identify	<i></i>
earning artifact on the classroom wall, and DOK	troublesome areas for their teachers. Staff will initiate questions that wi	ill cause
question starter cheat sheet.	students to think more about the math content.	
Material/Resources/Supports Needed		PD
Material/Resources/Supports Recaed		Step
Power Bi regular attendance reports, Truancy Preventic	on plans, incentivizing students who are improving and meeting the	no
acceptable threshold.		

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ADDENDUM C: PROFESSIONAL DEVELOPMENT PLANS

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
By the end of the year or Dibels Spring Assessment, 70% of Kindergarten - Fifth-	Develop	Administrator all	08/28/2023
grade students will meet the benchmark for Nonsense word fluency and oral reading	awareness of	K-2 Dibels	-
fluency. (Dibels NWF and ORF - EOY)	the segments	Assessments in	06/14/2024
	of sound in	the Fall, Winter,	
By the Dibels Spring Oral reading fluency Assessment 75% of the second-grade	speech and	and Spring.	
through fifth-grade students will meet the benchmark score. (2nd - 5th - Grade	how they link	Review Dibels	
Dibels ORF)	to letters.	data and plan	
	Suggested	small-group,	
	Action Steps: 1.	individual, and	
	Ensure	whole-class	
	effective	relevant	
	instruction is	instruction based	
	occurring and	on the Dibels	
	segments of	outcomes for	
	sound in	individual	
	speech and	students.	
	how they link		
	to letters is		
	taught in		
	alignment with		
	the core		
	resource. 2.		

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
	Utilize data to		
	inform		
	instruction.		
	Professional		
	learning		
	around data		
	analysis may		
	be needed. 3.		
	Provide small		
	group		
	instruction for		
	students in		
	need of		
	additional		
	practice and		
	explicit		
	instruction. If		
	students are		
	not responding		
	to the small		
	group		
	instruction, a		
	more intensive		
	intervention		
	may be		

effective.

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
By the end of the year or Dibels Spring Assessment, 70% of Kindergarten - Fifthgrade students will meet the benchmark for Nonsense word fluency and oral reading fluency. (Dibels NWF and ORF - EOY) By the Dibels Spring Oral reading fluency Assessment 75% of the second-grade through fifth-grade students will meet the benchmark score. (2nd - 5th - Grade Dibels ORF)	Develop awareness of the segments of sound in speech and how they link to letters. Suggested Action Steps: 1. Ensure effective instruction is occurring and segments of sound in speech and how they link to letters is taught in alignment with the core resource. 2. Utilize data to inform instruction.	School-wide adoption of Phonic Screener for K-2 students who score Basic or Below Basic on the Dibels letter identification, Nonsense word fluency, and Oral reading fluency.	08/28/2023

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
	Professional		
	learning		
	around data		
	analysis may		
	be needed. 3.		
	Provide small		
	group		
	instruction for		
	students in		
	need of		
	additional		
	practice and		
	explicit		
	instruction. If		
	students are		
	not responding		
	to the small		
	group		
	instruction, a		
	more intensive		
	intervention		
	may be		
	effective.		
75% of Fulton students in grades 3-5 will score at least 75% accuracy on the Open Court weekly and unit assessments. (ELA - weekly and unit assessments - Smart	Teach students to decode	Focus the oral reading fluency	08/21/2023

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
Goal)	words, analyze	with the students	06/14/2024
	word parts, and	that are in 4th	
Based on data from the 2022-23 ELA PSSA 44% of Grade 3 students demonstrated	write and	grade during the	
on-track performance. (ELA Performance)	recognize	school year 2023-	
	words.	2024. As 3rd	
	Suggested	graders, a very	
	Action Steps: 1.	small percentage	
	Ensure	of these students	
	effective	scored proficient	
	instruction is	on the 2023 ELA	
	occurring and	PSSA. Increase	
	students are	the amount of	
	decoding	progress	
	words,	monitoring	
	analyzing word	touchpoints, 1-	
	parts, and write	minute reading	
	and recognize	passages, and	
	words is taught	reading	
	in alignment	instruction around	
	with the core	increasing reading	
	resource. 2.	fluency rate and	
	Utilize data to	accuracy.	
	inform		
	instruction.		
	Professional		
	learning		

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
	around data analysis may be needed. 3. Provide small group instruction for students in need of additional practice and explicit instruction. If students are not responding to the small group instruction, a more intensive intervention may be effective.	Development Step	Timeline
Students formulate many content-related questions, initiate topics, challenge one another's thinking, and make unsolicited contributions each utterance will be recorded and a tracking system will be established school-wide. Asking questions is a school-wide instructional focus. In math, we will track when students assess and	Require student accountable talk to justify or	Fulton math staff will create an utterance tracking system to	08/28/2023 - 06/14/2024

Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
advance learning by asking high-level questions. The teacher will track students'	define	calculate the	
questions using the Dojo tick system or something similar. (Utterance tracking	solutions and	amount of	
system)	encourage	student-generated	
	communication	questions during	
	of viable	math instruction.	
	arguments		
	regarding an		
	elected		
	method of		
	solving a		
	problem.		
	Create and		
	implement		
	interactive		
	journals and/or		
	notebooks to		
	make note-		
	taking		
	interactive and		
	more engaging		
	during the		
	presentation of		
	new content.		
Students formulate many content-related questions, initiate topics, challenge one another's thinking, and make unsolicited contributions each utterance will be	Require student	Fulton math teachers will study	08/28/2023

recorded and a tracking system will be established school-wide. Asking questions is a school-wide instructional focus. In math, we will track when students assess and advance learning by asking high-level questions. The teacher will track students' questions using the Dojo tick system or something similar. (Utterance tracking system) Yes the mathematical part of the tracking system or something similar. (Utterance tracking system) Yes the mathematical part of the tracking solutions and ending a contract of the tracking solutions and ending a contract of the tracking solutions and solutions and ending a contract of the tracking solutions and solutions and ending a contract of the tracking solutions and solutions and ending a contract of the tracking and learn about the tracking the tracking to just of the tracking and learn about talk to justify or the traditional ELA define and learn about talk to justify or the traditional ELA define and learn about talk to justify or the traditional ELA define and learn about talk to justify or the traditional ELA define and learn about talk to justify or the traditional ELA define and learn about the traditional ELA define and learn about talk to justify or the traditional ELA define and learn about talk to justify or the traditional ELA define and learn about talk to justify or the traditional ELA define and learn about talk to justify or the traditional ELA define and learn about talk to justify or the traditional ELA define and learn about talk to justify or the traditional ELA define and learn about talk to justify or the traditional ELA define and learn about talk to justify or the traditional ELA define and learn about talk to justify or the traditional ELA define and learn about talk to justify or the traditional ELA define and learn about talk to justify or the traditional ELA define and learn about talk to justify or the traditional ELA define and learn about talk to justify or the traditional ELA define and learn about talk to justify or the traditional ELA defin	Measurable Goals	Action Plan Name	Professional Development Step	Anticipated Timeline
new content.	a school-wide instructional focus. In math, we will track when students assess and advance learning by asking high-level questions. The teacher will track students' questions using the Dojo tick system or something similar. (Utterance tracking	talk to justify or define solutions and encourage communication of viable arguments regarding an elected method of solving a problem. Create and implement interactive journals and/or notebooks to make notetaking interactive and more engaging during the	the traditional ELA Depth of Knowledge questions. This will include the DOK stem target introducing the level of	06/14/2024

PROFESSIONAL DEVELOPMENT PLANS

Professional Development Step	Audience	Topics	of Prof. Dev
K-2 Open Court Curriculum Overview	K-2 ELA teache		does Open Court support phonics and emic awareness?
Evidence of Learning		Anticipated Timeframe	Lead Person/Position
Teacher participation by using accountable the curriculum and drilling down to specific pexamples of what they implement from Ope phonics instruction. Classroom visits observitaught.	page numbers and n Court focusing	08/21/2023 - 06/14/2024	Dr. Anne Filmore, Director of ELA K-12, District Literacy Academic Coach, Ms. Julie Yuiska, Instructional Team Leader
Danielson Framework Component Met in this P	lan:	This Step meets the Requirements of State Requirements	
		Structured Literacy	

Professional Development Step	Audience	Topics of Prof. Dev
Open Court K-2 Phonics Screener	K-2 ELA Teachers	Open Court Universal Phonics Screener - Administration
Evidence of Learning	Anticipated Timeframe	Lead Person/Position
The completion percentage of K-2 students who completed the phonics screener	10/02/2023 - 11/01/2023	K-2 ELA teachers, and Ms. Rhonda Rector/ 3Rs Tutoring
Danielson Framework Component Met in this Plan:	This Step meets	the Requirements of State Required Trainings:
	Structured Liter	асу

ADDENDUM E: COMPREHENSIVE PLAN COMMUNICATIONS

Communication Step	Topics of Message	Mode	Audience	Anticipated Timeline